

**LEGAL EXPENSES INSURANCE SOUTHERN AFRICA GROUP
CONFLICT OF INTEREST MANAGEMENT POLICY**

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This policy has to be signed by the Board before it is considered approved.

Approved by the Board on 28 February 2022.

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1. INTRODUCTION

Legal Expenses Insurance Southern Africa Limited (LEZA), is a licensed Insurer conducting non-life insurance business and a licensed controlling company authorised by the Prudential Authority (PA). LEZA is a registered non-life insurer and underwrites legal expenses insurance. LEZA is registered as a Financial Services Provider (FSP) at the Financial Sector Conduct Authority (FSCA).

LEZA, its subsidiaries and Legal Expenses Insurance Group Africa Limited (together referred to as the Group), places a high priority on its policyholders' interests.

The Group strives to at all times render financial services honestly fairly, with due skill and care and diligence and in the best interest of the policyholder and the financial industry.

The entities in the Group are required to meet the relevant obligations, legislation and regulation applicable to avoidance of conflicts of interest.

As conflicts of interest could undermine the integrity and professionalism of its business, any conflict situations must be identified as early as possible. If conflict situations cannot be avoided, they must be mitigated, monitored and managed equitably and in the policyholder's interest.

Detecting actual or potential conflicts of interest that could compromise the interests of policyholders, and managing and limiting the impact of conflicts of interest, constitute an integral part of management's duties, obligations and on-going commitment to treat policyholders fairly.

This policy also addresses gifts and hospitality. The acceptable purpose of gifts and hospitality in commercial settings is to create goodwill and sound working relationships, rather than to gain any unfair business or personal advantage. Reasonable business hospitality and gifts of immaterial financial interest are permitted provided that they are in line with normal business practice and this policy, and are not seen as a bribe or other undue payment.

This conflict of interest policy provides for measures to identify, manage and avoid existing and potential conflicts of interest¹. It further strives towards ensuring that the entities in the Group are able to appropriately and effectively identify, manage and monitor actual or potential conflicts of interest.

This policy will outline the rules regarding conflict of interest and the responsibilities of directors, employees and the Group in resolving any such discrepancies.

2. DEFINITIONS:

Associates	<p>1. in relation to a natural person, means –</p> <ul style="list-style-type: none">a. a person who is recognised in law or the tenets (rules) of religion as the spouse, life partner or civil union partner of that person,b. a child of that person, including a stepchild, adopted child and a child born out of wedlock,c. a parent or step-parent of that person;d. a person in respect of which that person is recognised in law or appointed by a court as the person legally responsible for managing the affairs of or meeting the daily care needs of the first mentioned person,
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¹ Measures are set out in the Board Notice 58 of 2010 of the Financial Advisory and Intermediary Services Act no. 37 of 2002
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	<ul style="list-style-type: none"> e. a person who is the spouse, life partner or civil union partner of a person referred to in subparagraphs (b) to (d), f. a person who is in a commercial partnership with that person. <p>2. in relation to a juristic person –</p> <ul style="list-style-type: none"> a. which is a company, means any subsidiary or holding company of that company, any other subsidiary of that holding company and any other company of which that holding company is a subsidiary, b. which is a close corporation registered under the Close Corporations Act, 1984, means any member thereof, c. which is not a company or a close corporation, means another juristic person which would have been a subsidiary or holding company of the first-mentioned juristic person – <ul style="list-style-type: none"> i. had such first-mentioned juristic person been a company, or ii. in the case where that other juristic person, too, is not a company, had both the first-mentioned juristic person and that other juristic person been a company, d. means any person in accordance with whose directions or instructions the board of directors of or, in the case where such juristic person is not a company, the governing body of such juristic person is accustomed to act. <p>3. in relation to any person –</p> <ul style="list-style-type: none"> a. means any juristic person of which the board of directors or, in the case where such juristic person is not a company, of which the governing body is accustomed to act in accordance with the directions or instructions of the person first-mentioned in this paragraph, b. includes any trust controlled or administered by that person.
Company	<p>means –</p> <p>an entity in the Group, consisting of the companies in the list of associates of the Group in Annexure A, excluding the Hollard Insurance Company Limited.</p>
Conflict of interest	<p>means –</p> <p>any situation in which a provider (i.e. a financial services provider) or a representative has an actual or potential interest that may, in rendering a financial service to a policyholder –</p> <ol style="list-style-type: none"> 1. influence the objective performance of his, her or its obligations to that policyholder, or 2. prevent a provider or representative from rendering an unbiased and fair financial service to that policyholder, or from acting in the interests of that policyholder, including, but not limited to – <ul style="list-style-type: none"> a. a financial interest, b. an ownership interest, c. any relationship with a third party. <p>In addition to the above, it is Group policy that conflict of interest also includes a situation where a director, employee, associate, representative or independent contractor of an entity in the Group:</p> <ol style="list-style-type: none"> 1. is likely to make a financial gain, or avoid a financial loss, at the expense of a policyholder, supplier or an entity in the Group,

	<p>2. has an interest in the outcome of a service provided to or by a policyholder, supplier or an entity in the Group,</p> <p>3. has a financial or other incentive to favour the interests of one policyholder or supplier over the interests of another policyholder or supplier, other than the legislated commission or reasonable fee for that service.</p>
Financial interest	<p>means – any cash, cash equivalent, voucher, gift, service, advantage, benefit, discount, domestic or foreign travel, hospitality, accommodation, sponsorship, other incentive or valuable consideration.</p> <p>Financial interest excludes:</p> <ol style="list-style-type: none"> 1. an ownership interest, 2. training, that is not exclusively available to a selected group of providers or representatives, on: <ol style="list-style-type: none"> a. products and legal matters relating to those products, b. general financial and industry information, and c. specialised technological systems of a third party necessary for the rendering of a financial service; but excluding travel and accommodation associated with that training. 3. Conferences for panel attorneys to discuss essential business matters, including reasonable travel and accommodation associated with those conferences.
Immaterial financial interest	<p>means – any financial interest with a determinable monetary value, the aggregate (total) of which does not exceed R1,000 (South Africa), P500 (Botswana) and N\$ 500 (Namibia) in any financial year from the same third party received by –</p> <ol style="list-style-type: none"> 1. a representative for that representative’s direct benefit, 2. a provider, who for its benefit or that of some or all of its representatives, aggregates the immaterial financial interest paid to its representatives. <p>In addition to the above, it is Group policy that entities in the Group and/or their employees are not allowed to give or receive gifts and/or hospitality in excess of R1, 000 or equivalent monetary values in Botswana and Namibia respectively, to or from the same third party in any financial year, with the exception of isolated instances approved by the Chief Executive Officer (CEO) or Managing Director (MD), subject to the conditions set out later in this document.</p>
Material	<p>Means – “material”, when used as an adjective, means significant in the circumstances of a particular matter, to a degree that is—</p> <ol style="list-style-type: none"> (a) of consequence in determining the matter, or (b) might reasonably affect a person’s judgement or decision-making in the matter.

Ownership interest	means – 1. any equity or proprietary interest, for which fair value was paid by the owner at the time of acquisition, other than equity or a proprietary interest held as an approved nominee on behalf of another person, and 2. includes any dividend, profit share or similar benefit derived from that equity or ownership interest.
Representative²	means – any person who renders a financial service to a policyholder for or on behalf of a financial services provider, in terms of conditions of employment or any other mandatory agreement, but excludes a person rendering clerical, technical, administrative, legal, accounting or other service in a subsidiary or subordinate capacity, which service – 1. does not require judgment on the part of the latter person, or 2. does not lead a policyholder to any specific transaction in respect of a financial product in response to general enquiries. Note: “Representatives” with regards to the Group refers to those independent contractors who introduce long term insurance products and who are also registered as representatives in terms of the Financial Advisory and Intermediary Services (FAIS) Act 37 of 2002. <u>It is not applicable to independent contractors</u> who introduce long term insurance products, and is also not applicable to the Group’s short-term insurance environment.
Subsidiary	means – a subsidiary as defined in the Companies Act 71 of 2008 (the Companies Act).
Third party	means – 1. a product supplier, 2. another provider, 3. an associate of a product supplier or a provider, 4. a distribution channel, 5. any person who in terms of an agreement or arrangement with a person referred to in paragraphs (1) to (4) above provides a financial interest to a provider or its representatives.

² Definition as per the Financial Advisory and Intermediary Services Act 37 of 2002 as amended

3. SCOPE

Purpose

The objective of this policy is to provide a framework with regard to the avoidance, monitoring, mitigating and management of conflicts of interest in the Group, in order to:

1. Ensure that Group business practices are in line with our commitment to provide quality service and to avoid any situation in which an entity in the Group has an actual or potential interest that may, while rendering a financial service to a policyholder:
 - a. Influence the objective performance of its obligations to that policyholder, or
 - b. Prevent itself from rendering an unbiased and fair financial service to that policyholder, or from acting in the best interests of that policyholder,
2. Avoid legal liability and reputation risk arising from conflicts of interest, and
3. Ensure compliance with the FAIS Act and other applicable regulatory requirements.

It is important to note that the definition of conflicts of interest for the purpose of this policy is not limited to the definition and provisions set in the General Code of Conduct to the FAIS Act.

The Group does not regard over-reliance on disclosure, without adequate consideration as to how conflicts may appropriately be managed, as acceptable.

Scope

This policy applies to all entities in the Group. Policy application includes, but is not limited to, directors and employees of entities in the Group (permanent, temporary and contract employees), independent contractors, shareholders, suppliers, policyholders and representatives.

It applies to any situation where a conflict of interest or a potential conflict of interest exists, or is suspected to exist.

The following applies with regards to financial interests:

Entities in the Group, as providers of financial services, will not offer any financial interest to a representative for:

1. Giving preference to a specific product supplier (the Group's long-term insurance product providers), where a representative may recommend more than one product supplier to a policyholder, or
2. Giving preference to a specific product of a product supplier, where a representative may recommend more than one product of that product supplier to a policyholder.

This policy is applicable to entities in the Group, as providers of financial services, and in its relationship with a third party, where the same legal entity is a product supplier and a provider.

The Group or its representatives may only receive or offer the following financial interest from or to a third party:

1. Commission authorised under the Long-term Insurance Act³ or the Short-term Insurance Act⁴, or similar requirements as set out in Botswanan and Namibian legislation, as applicable, from time to time.

³ Long-term Insurance Act, 1998 (Act. No. 52 of 1998)

⁴ Short-term Insurance Act, 1998 (Act No. 53 of 1998)

2. Fees authorised under the Long-term Insurance Act³ or the Short-term Insurance Act⁴, the Insurance Act and similar requirements as set out in Botswanan and Namibian legislation, as applicable, from time to time, if those fees are reasonably commensurate to a service being rendered,
3. Fees or remuneration for the rendering of a service to a third party, which fees or remuneration are reasonably commensurate to the service being rendered,
4. Subject to any other law, an immaterial financial interest, and
5. A financial interest, not referred to under subparagraph (1) to (4), for which a consideration, fair value or remuneration that is reasonably commensurate to the value of the financial interest, is paid by that provider or representative at the time of receipt thereof.

Availability

This policy document is available on the websites and intranet of material Group entities, or from the Group Company Secretary.

4 POLICY APPLICATION

4.1 IDENTIFICATION OF A CONFLICT OF INTEREST

In determining whether a conflict of interest situation, as it pertains to the principles set out in FAIS, may occur, we need to ascertain whether a director, employee, or representative of an entity in the Group, or their associate, –

1. Is likely to make a financial gain, or avoid a financial loss, at the expense of a policyholder, supplier or an entity in the Group,
2. Has an interest in the outcome of a service provided to or by a policyholder or supplier,
3. Has a financial or other incentive to favour the interests of one policyholder or supplier over the interests of another policyholder or supplier, and
4. Receives or will receive from a person other than the policyholder or supplier, an inducement in relation to a service provided to or by the policyholder or supplier in the form of monies, goods or services, other than the legislated commission or reasonable fee for that service.

Measures for the identification of conflict of interest or other interests

The Group has implemented mechanisms for the identification of conflicts of interest and other interests. These include:

1. ***Internal guidance and training on conflicts of interest.*** The Group expects employees to act independently in the face of an identified conflict of interest that may arise between the Group and third parties or between the Group and its policyholders and / or between policyholders. This requires that employees:
 - a. Be competent to identify conflicts that may arise in the conduct of their normal work responsibilities,
 - b. Refrain from treating any policyholder in a manner that unfairly favours or prejudices that policyholder based on specific information held about an entity in the Group or another policyholder, and
 - c. Promptly notify management and the Head of Compliance where there is any uncertainty as to the existence of a perceived conflict or as to how to deal with a conflict. The Head of Compliance will provide the necessary guidance.

2. ***Employee obligation to report conflicts arising.*** The Group requires all employees to report identified and suspected conflicts of interest to management and declare such conflict of interest on Fetch or any other relevant platform or in any other applicable manner as soon as a conflict or potential conflict has been identified and declare such conflict of interest or interest at least annually.
3. ***The adoption of a policy and procedures to manage conflicts of interest.***
4. ***A conflict of interest, interest and gift declaration form and register or online facility*** which will identify, record and manage and mitigate potential conflicts and other interests.
5. ***Disclosure.*** All Directors and employees are required to disclose the following (including on-going financial interests) to the individual entities in the Group annually:
 - a. Ownership interests held, any outside employment and / or other interests from which remuneration is received as well as any directorships held. Disclosure of shares held in associated companies (both locally and internationally) is also required of employees. Disclosure and pre-approval must be obtained from the employees' general manager,
 - b. Financial interests (such as gifts and hospitality received),
 - c. Any interest that directors and employees or their associates have in the outcome of services provided to or by a policyholder, supplier or an entity in the Group, and
 - d. Disclosure of ownership and financial interests is also required at every Board meeting, and Board Committee meetings. Directors will also be required to complete and annual disclosure form, detailing:
 - All directorships
 - All material shareholdings
 - Interests in Group contracts
 - Interests in Group competitors
 - Interests in Group joint ventures or other Group business ventures
 - Group tenders for advisory or other professional services
 - Interests in Group transactions that need to be approved at Board/ shareholder level.

4.2. AVOIDANCE AND MITIGATION OF CONFLICTS OF INTEREST

It is always best to avoid a conflict of interest situation. All directors, employees and representatives must avoid being in a position where there is a conflict between their own interests and the interests of policyholders and/or the interests of the Group.

Potential intra-insurance group conflicts of interest must be identified, avoided if possible and managed if avoidance is not possible.

Should a conflict or potential conflict of interests arise, a disclosure will be required.

Directors are required to disclose their interests at the next meeting of the Board and on the annual disclosure form. All director conflicts are to be managed in terms of the Companies Acts of South Africa, Namibia and Botswana respectively.

Employees must refer to the most recent approved conflict of interest management procedure as published on their company intranet.

Employees and representatives are **not** allowed to:

- Give or receive gifts and/or hospitality in excess of R1,000 (South Africa), P500 (Botswana) and N\$ 500 (Namibia), to or from the same third party in any financial year,
- Give or receive gifts and/or hospitality if there is an expectation or obligation (actual or perceived) to do something (an action) or not do something (an omission) in exchange, or
- Give or receive cash / vouchers redeemable for cash.

In exceptional circumstances the CEO / MD of an entity in the Group may approve the giving or receipt of a gift and/or hospitality in excess of R1, 000 but not exceeding R5, 000, or equivalent monetary values in Botswana and Namibia respectively, to or from the same third party in any financial year. Such approval is subject to the following:

- The gift / hospitality given or received has to be declared on the automated system and / or fully on the approved forms and signed off before the gift / hospitality is utilised,
- The gift / hospitality is reasonable, not excessive, and in line with normal business practice,
- The gift / hospitality is not likely to influence business decisions,
- The gifts / hospitality does not influence the objective performance of the entity's obligations to its policyholders, or from acting in the best interests of its policyholders, and
- The completed and signed gift / hospitality declaration form is logged and filed in line with the entity's conflict of interest procedure.

In certain circumstances the CEO / MD of an entity in the Group may approve the receipt of a gift and/or hospitality, for example a supplier sponsored event, in excess of R5, 000, or equivalent monetary values in Botswana and Namibia respectively. Such approval will be subject to the following:

- The gift / hospitality must be declared fully and referred to the Group CEO for approval and consideration and consideration of possible company funding before the gift / hospitality is utilised,
- The gift / hospitality is reasonable, not excessive, and in line with normal business practice,
- The gift / hospitality is not likely to influence business decisions,
- The gifts / hospitality does not influence the objective performance of the entity's obligations to its policyholders, or from acting in the best interests of its policyholders, and
- The completed and signed gift / hospitality declaration form is logged and filed in line with the entity's conflict of interest procedure.

All gifts and/or hospitality given or received need to be declared, as per the applicable conflict of interest management procedure.

4.3. CONSEQUENCES OF NON-COMPLIANCE WITH THIS POLICY

A full investigation, taking into account relevant labour laws, will be conducted into allegations of non-compliance with this policy. That could result in disciplinary action being taken against employees. In the case of directors, any breach of fiduciary duties are dealt with in terms of the relevant sections of the Companies Act applicable to that particular country.

4.4. LIST OF ASSOCIATES

See Annexure A for a list of associates of Legal Expenses Insurance Southern Africa Ltd (LEZA Company).

4.5. NAMES OF THIRD PARTIES IN WHICH THE PROVIDER HOLDS AN OWNERSHIP INTEREST AND THE EXTENT OF THE OWNERSHIP INTEREST

The names of third parties in which the provider holds an ownership interest will be disclosed by the CEO upon request.

4.6. NAMES OF THIRD PARTIES THAT HOLD AN INTEREST IN THE PROVIDER AND THE EXTENT OF THE OWNERSHIP INTEREST

The names of third parties that hold an interest in the provider will be disclosed by the CEO upon request.

4.7. POLICY GOVERNANCE

Management is responsible for the application of the policy in their respective areas. The compliance function will facilitate where necessary and will monitor the application of the policy.

Management has certain responsibilities for their business areas in terms of this policy. The conflict of interest management procedure documents of the entities in the Group set out the procedures that need to be followed.

5. REMEDIAL ACTION

Instances of inappropriate behaviour or wrongdoing could be harmful and costly to entities in the Group.

Any person who fails to comply with internal policies, procedures and other requirements or who does not actively comply with legislation will be subject to disciplinary procedures that could ultimately lead to their dismissal.

6. REVIEW SCHEDULE FOR THIS POLICY

The policy shall be reviewed at least annually by the Board and is subject to modification based on significant changes in the regulatory environment as well as significant changes in the Group's governance structures.

Minor amendments to this policy, such as changes to the formatting applied, designations used, grammar or spelling errors may be formally authorised by the Chief Executive Officer (CEO) in the capacity of CEO, and such changes will result in the existing policy being superseded.

All other amendments to this policy (other than minor amendments), will follow the same process outlined for initial issuance and be reviewed and authorised by the Board.

A copy of the most recently approved policy is to be kept centrally filed by the Group Company Secretariat.

7. LINK TO PROCEDURES

The conflict of interest / gift declaration procedure is set out in the conflict of interest management procedure documents of the material companies in the Group.

ANNEXURE A

List of Associates of LEZA Company

Description of Company	Shareholding
Family Expenses Southern Africa (Pty) Limited t/a LifeWise	100%
LegalWise Australia (Pty) Limited	100%
Legal Expenses Insurance Botswana (Pty) Ltd t/a LegalWise Botswana	100%
Legal Expenses Insurance Namibia (Pty) Ltd t/a LegalWise Namibia	100%
Scorpion Legal Protection (RF) (Pty) Limited	100%
Yes Loans (Pty) Limited	100%
LegalWise South Africa (RF) (Pty) Limited	100%

Group Holding Company	
Legal Expenses Group Africa Ltd	89% shareholding in LEZA Company

The Hollard Insurance Company Limited
The Hollard Insurance Company Limited has a shareholding in Legal Expenses Group Africa Ltd